Army Chief Financial Officers Strategic Plan

1st Quarter FY 2007
In-Process Review
January 25, 2007

Agenda

8:00	**Continental Breakfast**
8:30	**Welcome and Overview by IBM Facilitators**
8:45	**Opening Remarks by Ms. Akanbi, Director Financial Reporting Directorate**
9:00	**Next Steps/Open Discussion Topics**
10:00	**Break**
10:15	**Discussion on Current Due Tasks**
12:00	**Lunch**
1:00	**Guest Speaker - PEO-EIS**
2:00	**Break**
2:15	**Discussion on Coming Due Tasks**
4:00	**Summary of IPR Results**
4:15	**Adjourn**

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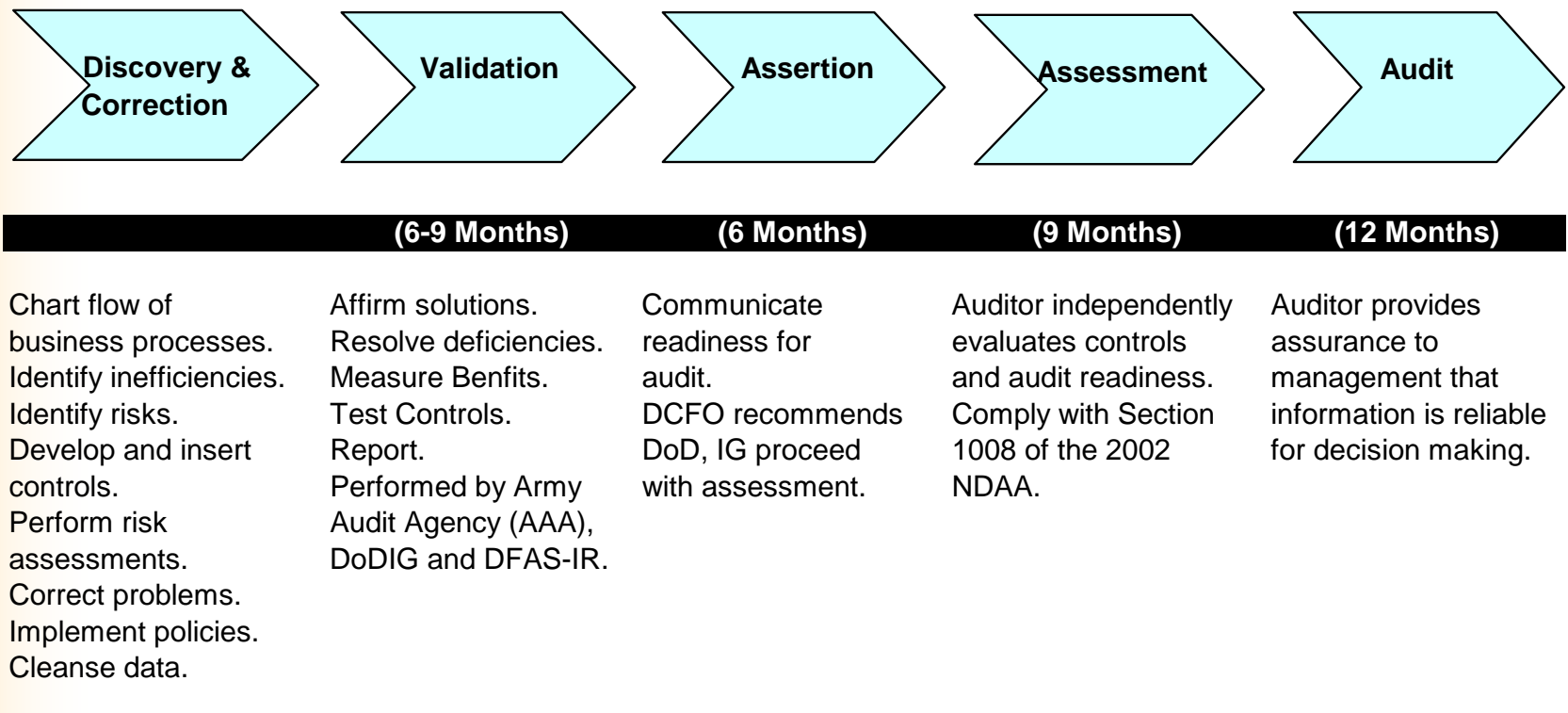*the Nation*

CFO Strategic Plan
Program Management

- Army FM Action Officer: 703-693-3384

- Phone: 703-693-3436 or 703-693-3433 DSN 223

- Function: Provide assistance to Army Chief Financial Officers (CFO) Strategic Plan Working Group (SPWG) members on tasks and actions, coordinate and facilitate meetings to include the Audit Committee Executives (ACE), and provide accounting advice.

- Website: http://www.asafm.army.mil/fo/fod/cfo/cfo.asp

Roadmap to Audit

OUSD(C) Financial Improvement Initiative Phases

Discovery & Correction	Validation	Assertion	Assessment	Audit
	(6-9 Months)	(6 Months)	(9 Months)	(12 Months)
Chart flow of business processes. Identify inefficiencies. Identify risks. Develop and insert controls. Perform risk assessments. Correct problems. Implement policies. Cleanse data.	Affirm solutions. Resolve deficiencies. Measure Benfits. Test Controls. Report. Performed by Army Audit Agency (AAA), DoDIG and DFAS-IR.	Communicate readiness for audit. DCFO recommends DoD, IG proceed with assessment.	Auditor independently evaluates controls and audit readiness. Comply with Section 1008 of the 2002 NDAA.	Auditor provides assurance to management that information is reliable for decision making.

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4

Source: Defense Financial Improvement and Audit Readiness (September 2006)

Status of Next Steps

Goal 1: Accurately Report Assets and Liabilities

Total	Closed	Open
6	0	6

Status of Next Steps

1. **Open Topic:** CIO/Army G-6 and OASA(FM&C) form a collaborative solution toward the completion of the Internal Use Software (IUS) effort.

   Status: Open. CIO/Army G-6 and OASA(FM&C) met 19 December 2006 to discuss the solution to accurately report IUS within the Army Financial Statements. Currently, the dates in the Strategic Plan have been moved to 9/30/07 to allow for a new CIO/Army G-6 POC to arrive at the beginning of February 2007. CIO/Army G-6 sent a data call request to the field for 1st QTR 2007 IUS updates which were included in the Army Financial Statements.

   Steps to Close: Develop an implementation plan and obtain the support of the OASA(ALT) PM community. Track progress on an implementation plan in CFO Strategic Plan. Properly record and report the remaining universe of IUS not currently populated in DPAS. Address source documentation issues and crosswalk/validate DPAS IUS baseline to CIO/G-6 IUS universe. Identify resources for implementation, training, and validation efforts.

Status of Next Steps

2. **Open Topic:** OASA(ALT) work to determine the best solution to fulfill Army financial reporting requirements for Government Furnished Equipment (GFE).

Status: Open. During the 9 November 2006 GFE Working Group (GFEWG) meeting it was determined that the OUSD IUID Registry would not be a source of financial reporting data for Army GFE. The Army must define a process to capture the necessary data elements on an Army property system for reporting GFE.

Steps to Close: The Army GFEWG will meet in March 2007 to continue discussing potential solutions for the financial reporting of GFE. Agenda items will include the status of the OUSD IUID effort and related policy guidance and the Army's deployment of PBUSE.

The universe of tasks in the CFO Strategic Plan related to accounting for GFE will be moved from a finish date of 3/31/07 to 12/31/07 to allow for:

- Securing and reviewing the latest IUID policy update from OUSD and associated implementation schedule.
- Determining the Army-wide method (e.g., PBUSE) to capture additional reporting data elements and associated implementation schedule.
- Providing policy guidance to Army contractors, contracting activities, and property administrators.

Status of Next Steps

3. **Open Topic:** OASA(FM&C) work with DFAS to evaluate the DoDIG Audit results on Cash and Other Monetary Assets. DFAS determine an approach to address findings and establish necessary corrective actions for Continental United States (CONUS) cash. OASA(FM&C) work with DFAS to review all CFO Strategic Plan tasks as they relate to Cash and Other Monetary Assets.

    Status: Open. The DoDIG issued a draft report for the Audit of Controls Over Army Cash and Other Monetary Assets on 12 July 2006. The report recommended specific actions be taken by DFAS Indianapolis Central Disbursing Services related to identified internal control deficiencies. The report also recommended that OASA(FM&C) integrate a plan to resolve internal control and audit trail issues into the Army CFO Strategic Plan. OASA(FM&C) and DFAS held a conference call on 9 January 2007 to discuss the remaining open audit recommendations. It was determined that two additional tasks will be incorporated into the Army CFO Strategic Plan, one for audit mediation and one addressing the open audit recommendations.

    Steps to Close: OASA(FM&C) work with DFAS to incorporate tasks into CFO Strategic Plan and FIAR Plan with appropriate timeframes. OASA(FM&C)'s objective is to complete this action by 31 March 2007.

Status of Next Steps

4. **Open Topic:** Army G-4, OASA(ALT) and OASA(FM&C) prepare way ahead solution for Army Military Equipment.

Status: Open. A draft ME Accountability Plan was submitted to OUSD(ATL) on 31 December 2006. Formal coordination through Headquarters DA is still in process.

Steps to Close: The draft plan is being revised and is expected to be staffed and a final Plan returned to OUSD(ATL) by January 25, 2007. Continue efforts to manually update the baseline by doing quarterly data calls to the Army acquisition community.

Status of Next Steps

5.   **Open Topic:** OASA(FM&C) and OUSD(C) coordinate to indoctrinate a BTA POC into the SPWG. Obtain information for the SPWG in regards to the solution for intragovernmental eliminations.

Status: Open. OUSD(C) provided contact information for BTA POC's. Meeting tentatively scheduled for 1 February 2007.

Steps to Close:

1) Obtain an OUSD(C) POC for intragovernmental eliminations

2) Obtain an implementation schedule for the intragovernmental eliminations DoD-wide solution – Intragovernmental Value Added Network (IVAN)

Status of Next Steps

6.

Open Topic: Conversion of existing Inventory values in the Working Capital Fund from Latest Acquisition Cost (LAC) to Moving Average Cost (MAC) outside of LMP.

Status: Open. AMC received OSD LAC to MAC guidance in September 2003 subsequent to the initial deployment of LMP in July 2003. The guidance specified that inventory be valued at historical acquisition cost when such value exists and requested problematic assets without supportable historical costs use existing inventory value (LAC). AMC used the LAC from the Legacy system as the beginning inventory balance at CECOM/TYAD. AMC G-8 issued additional guidance in February 2004 that provided specific implementation instructions for future deployments. The two aforementioned documents will be utilized as the guiding principles when LMP migrates inventory and its associated data into the LMP solution for future deployments. The documents and their associated guidance will be built into the LMP data migration strategy document(s) to ensure inventory is migrated into LMP at MAC.

Steps to Close: AMC and PEO-EIS determine level of effort necessary to address Inventory valuation for conversion into LMP.

Status of Next Steps

Goal 7: Army Financial Feeder System FFMIA
Compliance Process

Total	Closed	Open
3	1	2

Status of Next Steps

7. **Open Topic:** Program Executive Office – Enterprise Information Systems (PEO-EIS) and AMC provide an update to the Logistics Modernization Program (LMP) completion of stabilization and future implementation dates for LMP CFO compliance.

Status: Open. Phase I of the current Federal Financial Management Improvement Act (FFMIA) of 1996 compliance attestation was completed in June 2006, with 86 percent of the applicable Defense Finance Accounting Service (DFAS) Blue Book requirements (650 of 757) assessed with no issues. The remaining 107 requirements will be tested in Phase II during the period September 2006 through January 2007. Program Management Office (PMO) LMP completed FFMIA phase II testing as of 8 December 2006. They accessed/tested 748 out of 757 FFMIA Bluebook requirements in the production system. The remaining 9 requirements will be tested during the 8 January thru 2 February timeframe.

Steps to Close: Completion of all DFAS Blue Book requirements and a final AAA audit report substantiating FFMIA compliance.

Status of Next Steps

8.   **Open Topic:** OASA(FM&C) and the General Fund Enterprise Business System (GFEBS) Program Management Office meet to discuss and refine the GFEBS tasks.

Status: Open. Met with GFEBS Program Management Office on 3 January 2007 to discuss refinement of the GFEBS universe of tasks and obtain deployment schedule and GFEBS functionality related to financial statement line items and sub-line items. Site deployment is currently scheduled to begin with Rel 1.3 starting in 4th QTR FY 2008. Site data is currently being collected in preparation for deployment, but decisions regarding the actual deployment strategy have not been made. The determination was made to incorporate a task into the Strategic Plan depicting a timeline for coordinating the deployment schedule completion.

Steps to Close: Incorporate appropriate tasks in the Army CFO Strategic Plan to track deployment schedule and financial statement line item functionality.

Status of Next Steps

9. **Open Topic:** PEO–EIS and AMC report on LMP system functionality for inventory valuation conversion from Latest Acquisition Cost (LAC) to Moving Average Cost (MAC).

    Status: Open. The conversion from LAC to MAC relates to software change request (CR15462-Carcass Inventory Standard Price Valuation) and is tied to 11 FFMIA requirements. The development for CR15462, Carcass Inventory Standard Price Valuation has been completed. Quality Assurance testing will be completed 7 December 06. The functionality will be placed into production as part of the 17 December 06 LMP release. This was approved by the AMC Headquarters Army G-8 Business Team Lead. Additionally, the FFMIA requirements scheduled to be tested with this functionality will be part of Phase II testing, which will be completed by 15 December 06.

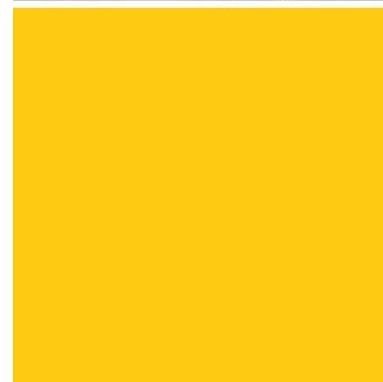   **Steps to Close: Closed.** Incorporating inventory valuation functionality into LMP.

Status of Next Steps

Goal 8: Improve Internal Controls and
Compliance with Laws and Regulations

Total	Closed	Open
3	0	3

Status of Next Steps

10. **Open Topic:** OASA(FM&C) and OACSIM ensure that OMB A-123, Appendix A requirements and a sustainable business process are incorporated into the approved Army methodology for estimating Real Property values when source documentation does not exist.

Status: Open. OASA(FM&C) issued a memorandum on 15 June 2006 to the OUSD(C) on the methodology to estimating Real Property when source documentation does not exist. On 2 October 2006, the OUSD(C) provided their concurrence with the Army's methodology by stating that the Army's valuation technique provides a sound and defensible approach to providing auditable data compliant with the appropriate accounting standards. In conjunction with their concurrence on the Army methodology, OUSD(C) requested that the Army address OMB A-123 requirements and sustainable processes in their implementation plan.

Steps to Close: OASA(FM&C) and OACSIM will provide a sustainable business process plan to OUSD(C).

Status of Next Steps

11. **Open Topic:** Army's compliance with Statement of Federal Financial Accounting Standards (SFFAS) #6 requirement to recognize a liability (hazardous waste removal) when assets are placed into service.

    Status: Open. DoD FMR Volume 4, Chapter 13, revised October 2005, requires the estimated environmental liabilities associated with General PP&E placed in service after 30 September 1997, that have future environmental closure and/or environmental clean-up requirements to be systematically recognized over the useful life. The accumulation of the liability and the recognition of the related expense shall commence when it is placed in service, continue in each period that operation continues, and be completed when the General PP&E ceases operation.

    Steps to Close: OASA(FM&C) develop and coordinate a memorandum to OUSD(C) requesting a waiver from this requirement due to a lack of a business purpose for this information.

Status of Next Steps

12.   **Open Topic:** DoDIG provide OASA(FM&C) the additional requirements for the Federal Information Systems Control Audit Manual (FISCAM) and SAS 70/88 audits.

Status: Open. DoDIG briefed OASA(FM&C) on the differences between the SAS 70/88 audit and the FISCAM audit for assertion package support. Currently, the Army system owners are undergoing FFMIA audits performed by AAA based on the DFAS Blue Book requirements. The Army requires clarification from the DoDIG on the additional audit requirements imposed by FISCAM or SAS 70/88 audits on the Army system owners. Once these additional requirements are uniquely identified, they will become tasks in the CFO Strategic Plan under Goal 7. OASA(FM&C) has provided a list of financial feeder systems to AAA. AAA will provide a compiled list of system audit requirements for each system for the 1st QTR 2007 IPR.

Steps to Close: DoDIG work with OASA(FM&C) to determine which Army systems require FISCAM and/or SAS 70/88 audits. DoDIG provide the incremental difference between FISCAM and SAS 70/88 audit requirements so that OASA(FM&C) can develop tasks for incorporation into Goal 7.

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Open Discussion Topics

- PBUSE Migration Plan

- CFO Strategic Plan tasks that require rework and revalidation based on validation audit

- Functional office tactical plans – DFAS Accounts Receivable

- FIAR Plan changes and due dates for March 2007 coordination

- Army Management Services and OMB A-123, Appendix A Overview

- LMP Abnormal Balances

- DoDIG Audit of the Army CFO Strategic Plan

FIAR Plan Deliverables

- March 2007 Coordination

  - Plan distribution to Services from OUSD(C) on 31 January 2007

    - ASA(FM&C) coordinate with functional offices to include Key Milestone updates and obtain concurrence on Plan narrative

  - Formal coordination is due back from Services 28 February 2007

  - OUSD(C) completion of FIAR Plan coordination on 30 March 2007

    - FIAR Plan submission to Congress

Summary: Army CFO Strategic Plan Tasks

Total Tasks:1792
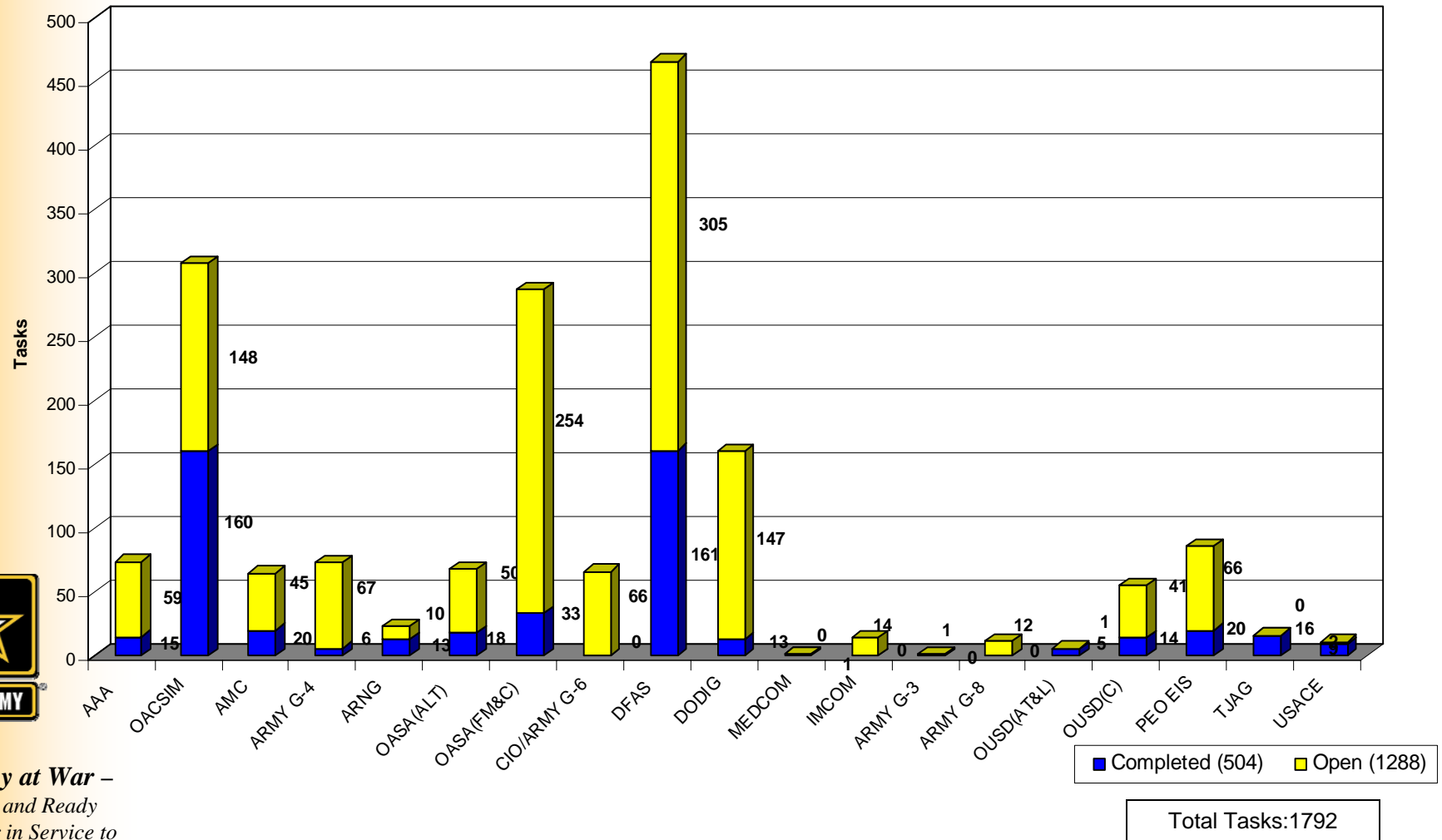
1ˢᵗ Quarter 2007 Scorecard

	CFO Strategic Plan Scorecard Due Tasks 1st QTR FY 2007			
	Progress in Implementation (Avg % Complete)	**Absolute Percentage of Tasks Complete**	**Total Number of Tasks**	**Total Completed**
AAA	97%	0%	1	0
AMC	100%	100%	2	2
ARMY G-4	90%	0%	1	0
DFAS	100%	100%	4	4
DoDIG	80%	0%	1	0
OACSIM	33%	33%	3	1
OASA(ALT)	35%	0%	1	0
OASA(FM&C)	99%	0%	1	0
OUSD(C)	95%	0%	3	0
PEO-EIS	100%	100%	1	1
USACE	80%	0%	1	0
Total	***83%***	***42%***	***19***	***8***

Legend	
	85% and over
	84% to 75%
	Less than 75%

** OASA(FM&C) scored red on one task due to the dependency on other functional offices.

Summary of Due Tasks
(1 October – 31 December 2006)

	Due Tasks	Completed	Revised Completion Date	Deleted	TBD
AAA	1		1		
AMC	2	2			
ARMY G-4	1		1		
DFAS	4	4			
DoDIG	1		1		
OACSIM	3	1			2
OASA(ALT)	1		1		
OASA(FM&C)	1		1		
OUSD(C)	3		3		
PEO-EIS	1	1			
USACE	1		1		
TOTAL	**19**	**8**	**9**	**0**	**2**

Goal 1: Accounts Receivable
Due Tasks (1 October – 31 December 2006)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.1.4.1.2	**OMB Circular, A-123 (Receivables)**	**DFAS-IN**		**10/2/06**	**9/3/07**	**20%**	
1	GF	1.1.4.1.2.1	Document the process. Develop flowcharts, narratives, and organizational charts.	DFAS-IN		10/2/06	11/13/06	100%	**January 2007 IPR** - Completed. DFAS-IN forwarded all finalized flow diagrams and narratives to the OASA(FM&C) FMFIA POC on December 4, 2006
	WCF	1.1.5.1.2	**OMB Circular, A-123 (Receivables)**	**DFAS-IN**		**10/2/06**	**9/3/07**	**20%**	
2	WCF	1.1.5.1.2.1	Document the process. Develop flowcharts, narratives, and organizational charts.	DFAS-IN		10/2/06	11/13/06	100%	**January 2007 IPR** - Completed. DFAS-IN forwarded all finalized flow diagrams and narratives to the OASA(FM&C) FMFIA POC on December 4, 2006

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Goal 1: Operating Materials and Supplies
Due Tasks (1 October – 31 December 2006)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.1.7.1.1	**Identify Requirements to accurately report Inventory and Related Property (includes OM&S and CAWCF Inventory)**	ARMY G-4	AMC	10/3/00	12/31/09	20%	
3	GF	1.1.7.1.1.9	Obtain final approval from OUSD(C) for the Army's approach for conversion from use of the Purchase to use of the Consumption Method for accounting for OM&S	~~AMC~~ Army G-4	~~ARMY G-4~~ AMC	10/3/00	~~12/29/06~~ 11/30/07	90%	**January 2007 IPR -** Upon completion of OUSD(C) efforts to define to the services what Inventory and OM&S consists of, Army G-4 will publish guidance and update related supply regulations.

Goal 1: Operating Materials and Supplies
Due Tasks (1 October – 31 December 2006)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.1.7.1.3	**Implement sustainable business process to report Inventory and Related Property (includes OM&S and Inventory in CAWCF)**	ARMY G-4		3/2/01	12/31/09	49%	
4	GF	1.1.7.1.3.2	Develop a plan to convert from current valuation processes to approved valuation method. This plan will identify changes to feeder systems including milestones and estimates of resources required	AMC		10/1/03	~~9/29/06~~ 2/27/04	~~90%~~ 100%	**January 2007 IPR** - Guidance from OUSD(C) for converting current valuation process (LAC) to approved valuation method (MAC) was published 5 Sep 03. AMC developed and published guidance on 27 Feb 04 for converting the inventory valuation methodology in compliance with OUSD(C) guidance. The plan is relevant and applicable to Legacy and modernized systems for which AMC is the primary beneficiary/customer. If GFEBS becomes the system of record for GF inventory, then the AMC plan may no longer apply. OASA(FM&C) will need to develop a comprehensive Army plan.

Goal 1: Inventory
Due Tasks (1 October – 31 December 2006)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	WCF	1.1.8.1.1	**Identify Requirements to accurately report Inventory**	**ARMY G-4**	**AMC**	**10/3/00**	**9/28/07**	**42%**	
5	WCF	1.1.8.1.1.4	Incorporate the revised historical cost valuation policy for Inventory into the DoD FMR (DoD 7000.14-R)	OUSD(C)		3/2/01	~~12/29/06~~ 4/31/07	95%	**January 2007 IPR** - The FASAB is scheduled to vote on the interpretation to SFFAS 3 during their Board meeting on January 17-18. This interpretation primarily provides avaliable valuation policy for Inventory Held for Repair. Finalization of the interpretation will allow release of DoD FMR, Vol 11B, Chapter 5 by the end of April 2007.
6	WCF	1.1.8.1.1.6	Provide policy and update the FMR Volume 11B to value Inventory Held for Repair using either the current SFFAS Standard 3 methods or using a revised method which will capitalize all repair costs (i.e., remanufacturing)	OUSD(C)		9/28/01	~~12/29/06~~ 4/31/07	95%	**January 2007 IPR** - The FASAB is scheduled to vote on the interpretation to SFFAS 3 during their Board meeting on January 17-18. This interpretation primarily provides avaliable valuation policy for Inventory Held for Repair. Finalization of the interpretation will allow release of DoD FMR, Vol 11B, Chapter 5 by the end of April 2007.

Goal 1: Inventory
Due Tasks (1 October – 31 December 2006)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	WCF	1.1.8.1.1	**Identify Requirements to accurately report Inventory**	**ARMY G-4**	AMC	10/3/00	9/28/07	42%	
7	WCF	1.1.8.1.1.7	Base all records for Inventory on original applicable source documentation (valid sources of entry include; contracts, invoices, receiving rpts, pymt vouchers, materiel-return docs, transfer docs, inventory docs, issue and turn-in docs)	AMC	ARMY G-4 OASA (FM&C)	3/2/01	9/29/06 7/30/04	0% 100%	**January 2007 IPR** - This requirement is a long standing financial and logistical requirement in both legacy and modernized inventory management systems,and is a standard requirement of the FMR. DFAS 37-1, Chapter 27 "Inventory Reviews" was published July 2004.

Goal 1: Inventory
Due Tasks (1 October – 31 December 2006)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	WCF	1.1.8.1.1	Identify Requirements to accurately report Inventory	ARMY G-4	AMC	10/3/00	9/28/07	42%	
8	WCF	1.1.8.1.1.9	Develop a methodology to convert from current inventory valuation processes to the standard valuation method selected (MAC)	PEO-EIS		3/2/01	~~12/21/06~~ 2/27/04	~~90%~~ 100%	**January 2007 IPR** -AMC received OSD LAC to MAC guidance in September 2004 subsequent to the initial deployment of LMP in July 2003. The guidance specified that inventory be valued at historical acquisition cost when such value exisits and requested problematic assets without supportable historical cost use existing inventory value (LAC). AMC used the latest acquisition cost from the Legacy system as the beginning inventory balance at CECOM/TYAD. AMC G-8 issued additional guidance in Feb 2004 that provided specific implementation instructions for future deployments. The two aforementioned documents will be utilized as the guiding principles when LMP migrates inventory and its associated data into the LMP solution for future deployments. The documents and their associated guidance will be built into the LMP data migration strategy documents to ensure inventory is migrated into LMP at MAC.

Goal 1: Inventory
Due Tasks (1 October – 31 December 2006)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	WCF	1.1.8.1.1	Identify Requirements to accurately report Inventory	ARMY G-4	AMC	10/3/00	9/28/07	42%	
9	WCF	1.1.8.1.1.10	Provide policy to value inventory held for future sale	OUSD(C)		9/28/01	~~12/29/06~~ 4/31/07	95%	**January 2007 IPR** - The FASAB is scheduled to vote on the interpretation to SFFAS 3 during their Board meeting on January 17-18. This interpretation primarly provides avaliable valuation policy for Inventory Held for Repair. Finalization of the interpretation will allow release of Dod FMR, Vol 11B, Chapter 5 by the end of April 2007.

Goal 1: Military Equipment
Due Task (1 October – 31 December 2006)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.1.11.1.1	**Identify Requirements to accurately report Military Equipment (Note 10.E)**	ARMY G-4	OASA(ALT)	10/1/02	6/29/07	99%	
10	GF	1.1.11.1.1.16	Complete required training to obtain user-access to the CAMS-ME portal application. Access to CAMS-ME is required to provide quarterly updates to the baseline valuation.	OASA (ALT)		9/1/06	~~11/30/06~~ 9/30/07	~~30%~~ 35%	**January 2007 IPR** - A crosswalk of the CAMS-ME user list to the 145 programs that maintain updates in the system revealed 35% of user group had received training.

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Goal 1: Accounts Payable
Due Tasks (1 October – 31 December 2006)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.2.1.1.2	OMB Circular, A-123 (Accounts Payable)	DFAS-IN		10/2/06	9/3/07	0%	
11	GF	1.2.1.1.2.1	Document the process. Develop flowcharts, narratives, and organizational charts.	DFAS-IN		10/2/06	11/13/06	100%	**January 2007 IPR** - Completed. DFAS-IN forwarded all finalized flow diagrams and narratives to the OASA(FM&C) FMFIA POC on December 4, 2006
	WCF	1.2.2.1.2	OMB Circular, A-123 (Accounts Payable)	DFAS-IN		10/2/06	9/3/07	0%	
12	WCF	1.2.2.1.2.1	Document the process. Develop flowcharts, narratives, and organizational charts.	DFAS-IN		10/2/06	11/13/06	100%	**January 2007** IPR - Completed. DFAS-IN forwarded all finalized flow diagrams and narratives to the OASA(FM&C) FMFIA POC on December 4, 2006

Goal 1: Environmental Liabilities
Due Tasks (1 October – 31 December 2006)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.2.8.1.4	**Report Environmental Liabilities and Disposal Liabilities in accordance with a sustainable business process**	**OACSIM**	**OACSIM-AEC, OACSIM-BRACD, USACE, OASA(ALT), ARNG**	**12/1/05**	**9/28/07**	**0%**	
13	GF	1.2.8.1.4.1.2	Obtain approval for the environmental closure requirement plan	OACSIM	OACSIM- AEC, AAA	2/28/06	12/29/06	0% 100%	**January 2007** - Internal approval for approach on EL Closure requirements has been given, currently in the process of identifying the universe of sites and the total liability.

Goal 1: Environmental Liabilities
Due Tasks (1 October – 31 December 2006)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.2.8.1.4.2	Interface AEDB-R and AEDB-CC with DFAS Corporate Database (DCD)	OACSIM	OACSIM-AEC, AAA	12/1/05	6/29/07	0%	
14	GF	1.2.8.1.4.2.1	Develop detailed implementation plan with cost estimates in accordance with ACSIM Business Enterprise Architecture Transition Plan to link AEDB-CC and AEDB-CC to DFAS DCD	OACSIM	OACSIM-AEC, AAA	12/1/05	~~12/29/06~~ TBD	0%	**January 2007** - OACSIM(ODEP) issued a formal response to AAA in conjunction with their audit recommendation to implement a DCD interface. OASIM(ODEP) indicated that while they agree with the recommendation, they are in the process of modernizing their environmental business processes and associated IT systems via a Business Enterprise Architecture (BEA) development effort. Implementing this requirement is not required for FFMIA compliance; however, the DCD link with the AEDB databases will be incorporated in the BEA, with expected rollout to take place in FY 2010.
15	GF	1.2.8.1.4.2.3	Implement link between AEDB-CC and AEDB-R and DFAS DCD for FFMIA compliance in accordance with ACSIM business enterprise architecture transition plan	OACSIM	OACSIM-AEC, AAA	8/31/06	~~12/29/06~~ TBD	0%	**January 2007** - OACSIM(ODEP) issued a formal response to AAA in conjunction with their audit recommendation to implement a DCD interface. OASIM(ODEP) indicated that while they agree with the recommendation, they are in the process of modernizing their environmental business processes and associated IT systems via a Business Enterprise Architecture (BEA) development effort. Implementing this requirement is not required for FFMIA compliance; however, the DCD link with the AEDB databases will be incorporated in the BEA, with expected rollout to take place in FY 2010.

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35

Goal 7: Financial Feeder System - CEFMS
Due Tasks (1 October – 31 December 2006)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	7.4	Corps of Engineers Financial Management System (CEFMS)	USACE	OASA (FM&C), AAA	10/2/00	12/12/07	88%	
16	GF	7.4.11	Conduct follow-up audit of implemented corrective actions	DoDIG		10/3/05	11/15/06 2/12/07	50% 80%	**January 2007 IPR** - The Planning, Internal Control, and Testing phases of the audit are substantially complete and the Reporting phase is in progress. We anticipate issuing an opinion report on the FY 2006 USACE Civil Works financial statements by February 12, 2007.
17	GF	7.4.12	Obtain IPA/DoDIG certification that the system complies with all identified requirements based on the current version of the DFAS Blue Book and JFMIP	USACE	DoDIG	4/25/05	11/15/06 2/12/07	50% 80%	**January 2007 IPR -** As stated by the DODIG, the Planning, Internal Control, and Testing phases of the audit are substantially complete and the Reporting phase is in progress. An opinion report is anticipated to be issued on the FY 2006 USACE Civil Works financial statements by February 12, 2007.

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36

Goal 7: Financial System - GFEBS
Due Tasks (1 October – 31 December 2006)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	7.6.1	GFEBS Release 1.1	OASA (FM&C)		10/1/04	~~11/30/06~~ **3/31/07**	99%	
18	GF	7.6.1.7	Conduct FFMIA compliance audit and provide report on the system compliance status for Rel 1.1	AAA		10/3/05	~~11/30/06~~ **3/31/07**	97%	**January 2007 IPR -** AAA anticipates finalizing and issuing the report by 28 February 2007.

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Summary of Coming Due Tasks
(1 January – 31 March 2007)

	Coming Due Tasks	Completed	Revised Completion Date	On Schedule	Deleted	TBD
AAA	1		1			
AMC	1		1			
ARMY G-4	2		2			
DFAS	11		4	7		
OACSIM	1		1			
OASA(FM&C)	4		4			
OASA(ALT)	3		3			
PEO-EIS	2		2			
TOTAL	25	0	18	7	0	0

Goal 1: Accounts Receivable
Coming Due Tasks (1 January – 31 March 2007)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.1.4.1.1	**Identify Requirements to accurately report Receivables**	**DFAS-IN**		**10/1/98**	**9/30/10**	**87%**	
1	GF	1.1.4.1.1.	Reconcile and accurately report the Monthly Report of Receivables (MRR) and the Treasury Report of Receivables (TROR) to the Audited Financial Statements (AFS)	DFAS-IN		7/3/06	~~3/31/07~~ 7/1/07	50%	**25 January 2007** - To achieve auditability of the current reconciliation process, a reconciliation tool has been developed and is currently undergoing testing. Because the planned implementation date of this tool is scheduled to occur during April 2007 and some time will be required after implementation to properly validate the outcome, DFAS is submitting a revised finish date of July 1, 2007.

Goal 1: Accounts Receivable
Coming Due Tasks (1 January – 31 March 2007)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.1.4.1.2	**OMB Circular, A-123 (Receivables)**	**DFAS-IN**		**10/2/06**	**9/3/07**	**0%**	
2	GF	1.1.4.1.2.2	Assess risks and identify controls. Identify risks and make a preliminary assessment of the inherent risks and control risks. Identify the controls in place to mitigate each risk. Prepare Internal Control Review Report.	DFAS-IN		11/13/06	2/1/07	~~0%~~ 50%	**25 January 2007-** On target. DFAS-IN will forward risk assessment deliverable to the OASA(FM&C) FMFIA POC on January 18, 2007.
3	GF	1.1.4.1.2.3	Prepare preliminary list of high risk Internal Controls	DFAS-IN	OASA (FM&C)	2/1/07	~~3/2/07~~ 3/20/07	0%	**25 January 2007** - On target. DFAS-IN will forward list of high risk internal controls and test plan methodology to the OASA(FM&C) FMFIA POC on March 6, 2007. Due date to OSD is March 20, 2007.

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the Nation

40

Goal 1: Accounts Receivable
Coming Due Tasks (1 January – 31 March 2007)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.1.4.1.3	**Implement sustainable business process to report Receivables**	**DFAS-IN**		**10/3/01**	**9/30/10**	**10%**	
4	GF	1.1.4.1.3.1	Confirm non-capitalized activities business processes for Accounts Receivable are sustainable	~~DFAS-IN~~ OASA (FM&C)	USACE, EUSA, ARNG DFAS-IN	8/1/05	~~3/31/07~~ 3/31/08	35%	**25 January 2007** - Representatives from DFAS-IN and the OASA(FM&C) met on January 9, 2007 to discuss lead responsibilities for completing all tasks related to non-capitalized activities. DFAS-IN will provide support to the OASA(FM&C) and the OASA(FM&C) will submit a revised finish date. OASA(FM&C) revised the finish date to allow time for the DFAS process to be documented, discussed with FINCOM and presented for comment to the identified Non-Capitalized activites.

Goal 1: Accounts Receivable
Coming Due Tasks (1 January – 31 March 2007)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	WCF	1.1.5.1.2	**OMB Circular, A-123 (Receivables)**	**DFAS-IN**		**10/2/06**	**9/3/07**	**0%**	
5	WCF	1.1.5.1.2.2	Assess risks and identify controls. Identify risks and make a preliminary assessment of the inherent risks and control risks. Identify the controls in place to mitigate each risk. Prepare Internal Control Review Report.	DFAS-IN		11/13/06	2/1/07	50%	**25 January 2007** - On target. DFAS-IN will forward risk assessment deliverable to the OASA(FM&C) FMFIA POC on January 18, 2007.
6	WCF	1.1.5.1.2.3	Prepare preliminary list of high risk Internal Controls	DFAS-IN	OASA (FM&C)	2/1/07	3/20/07	0%	**25 January 2007** - On target. DFAS-IN will forward list of high risk internal controls and test plan methodology to the OASA(FM&C) FMFIA POC on March 6, 2007. Due date to OSD is March 20, 2007.

Our Army at War –
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the Nation

Goal 1: Cash
Coming Due Tasks (1 January – 31 March 2007)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.1.6.1	Discovery and Correction (Cash and Other Monetary Assets)	DFAS-IN		9/30/94	9/30/08	71%	
7	GF	1.1.6.1.1	Identify Requirements to accurately report Cash and Other Monetary Assets	DFAS-IN		7/11/05	~~3/31/07~~ 6/30/07	68%	**January 2007 IPR** - Representatives of DFAS-IN and the OASA(FM&C) met on January 9, 2007 to review the status of audit recommendations to the CONUS Cash audit. All audit recommendations directed to DFAS have been completed/closed with one exception. DFAS did not concur with Recommendation 2c(i). Management comments to the final report are due to the DoDIG by January 26, 2007. Afterwards, the DoDIG will schedule a mediation session to resolve all disputed issues. Because all disputes must be decided with six months of the date of the final report (November 24, 2006), DFAS is submitting a revised finish date of June 30, 2007. Note: Recommendations 2a and 2b will require review by OASA(FM&C) for Disbursing Station Symbol Numbers (DSSNs) under Army control.

Goal 1: Cash
Coming Due Tasks (1 January – 31 March 2007)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.1.6.1	**Discovery and Correction (Cash and Other Monetary Assets)**	**DFAS-IN**		**9/30/94**	**9/30/08**	**71%**	
8	GF	1.1.6.1.1.4	Ensure correct procedures and accurate foreign currency exchange raters are employed during end-of-month reconciliations of LDA balances.	OASA (FM&C)		6/30/06	~~3/31/2007~~ 3/31/08	0%	**January 2007 IPR -** The process to ensure that end of the month reconciliations are correctly processed will be influenced by the recommendations received from the ongoing DoDIG CONUS Cash Audit and pending OCONUS Cash Audit

Goal 1: Operating Materials and Supplies
Coming Due Tasks (1 January – 31 March 2007)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.1.7.1.1	**Identify Requirements to accurately report Inventory and Related Property (includes OM&S and CAWCF Inventory)**	**ARMY G-4**	**AMC**	**10/3/00**	**12/31/09**	**20%**	
9	GF	1.1.7.1.1.8	Publish Army implementation guidance	ARMY G-4	AMC	3/5/01	~~2/28/07~~ 11/30/07	50%	**January 2007 IPR:** Upon completion of OUSD efforts to define to the services what Inventory and OM&S consists of, Army G-4 will publish guidance and update related supply regulations.

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Goal 1: Inventory
Coming Due Tasks (1 January – 31 March 2007)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	WCF	1.1.8.1.1	**Identify Requirements to accurately report Inventory**	ARMY G-4	AMC	10/3/00	9/28/07	32%	
10	WCF	1.1.8.1.1.5	Publish Army implementation guidance	ARMY G-4	AMC	3/5/01	~~2/28/07~~ 11/30/07	50%	**January 2007 IPR:** Upon completion of OUSD efforts to define to the services what Inventory and OM&S consists of, Army G-4 will publish guidance and update related supply regulations.

Goal 1: Internal Use Software
Coming Due Tasks (1 January – 31 March 2007)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	WCF	1.1.13.1.1	Identify Requirements to accurately Report Internal Use Software	CIO/Army G-6	OASA (FM&C), AMC	10/30/00	9/30/07	50%	
11	WCF	1.1.13.1.1.12	Capitalize and depreciate all integrated software (I.e. software that is integral to the operation of General PP&E) as part of General PP&E (SFFAS #10, par. 22)	AMC	CIO/Army G-6	10/30/00	3/31/07 4/30/07	65%	January 2007 IPR: Acting upon OASA(FM&C) guidance, vice anticipating CIO/G6 guidance, AMC has added and depreciated Internal Use Software (IUS) procured through the AWCF CIP for LMP and Legacy systems, bringing AMC to approximately 65% completion for this task. AMC is currently working AWPS capitalization and depreciation and reviewing all IUS to ensure all AMC Legacy and modernized systems are compliant with OASA(FMC) guidance.

Goal 1: Government Furnished Equipment
Coming Due Tasks (1 January – 31 March 2007)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.1.14.1.1	**Identify Requirements to accurately report Government Furnished Equipment (Note 10.E)**	OASA (ALT)	ARMY G-4	6/4/02	12/31/07	43%	
12	GF	1.1.14.1.1.1	Identify Government Furnished Equipment universe	OASA (ALT)		10/1/03	~~3/31/07~~ 12/31/07	20%	**January 2007 IPR -** The complete identification of the universe of Army GFE will be aided by population of the OUSD IUID Registry by government contractors. An estimated date of 100% capture of government furnished equipment in the Registry by unique identifier has been requested from OUSD(ATL). The elimination of the annual DD1662 (DFARS Case)

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the Nation

Goal 1: Government Furnished Equipment
Coming Due Tasks (1 January – 31 March 2007)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.1.14.1.1.2.1	**Provide policy and guidance to contractors, contract activities and property administrators on complying with property accountability process that brings Army into compliance with the CFOA for GFE**	**OASA (ALT)**	**DPAP, DPP&E, Army G-4**	**6/4/02**	**12/31/07**	**85%**	
13	GF	1.1.14.1.1.2.1.1	Publish Army policy changes that are dependent on the publication of revised guidelines by OUSD(C) for Army government furnished equipment	OASA (ALT)	ARMY G-4	6/4/02	~~3/31/2007~~ 12/31/07	85%	**January 2007 IPR** - Recently requested an update from OUSD(ATL) for DFARS Case and related IUID guidance dissemination. Finish date moved from 3/31/07 to 12/31/07 to allow for securing and reviewing the latest IUID policy update from OUSD(C) and associated implementation schedule; and to determine the Army-wide method (e.g., PBUSE) to capture additional reporting data elements and associated implementation schedule.

Our Army at War –
Relevant and Ready
Landpower in Service to
the Nation

Goal 1: Government Furnished Equipment Coming Due Tasks (1 January – 31 March 2007)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	WCF	1.1.15.1.1.2.1	**Provide policy and guidance to contractors, contract activities and property administrators on complying with property accountability process that brings Army into compliance with the CFOA for GFE**	OASA (ALT)		6/4/02	3/31/07	50%	
14	WCF	1.1.15.1.1.2.1.1	Publish Army policy changes that are dependent on the publication of revised guidelines by OUSD(C) for Army GFE	OASA (ALT)	ARMY G-4	6/4/02	~~3/31/07~~ 12/31/07	~~50%~~ 85%	**January 2007 IPR** - Recently requested an update from OUSD(ATL) for DFARS Case and related IUID guidance dissemination. Finish date moved from 3/31/07 to 12/31/07 to allow for securing and reviewing the latest IUID policy update from OUSD(C) and associated implementation schedule; and to determine the Army-wide method (e.g., PBUSE) to capture additional reporting data elements and associated implementation schedule.

Goal 1: Other Assets
Coming Due Tasks (1 January – 31 March 2007)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.1.18.1.2	**Implement sustainable business process to Report Other Assets**	**DFAS-IN**		**3/2/06**	**9/30/10**	**0%**	
15	GF	1.1.18.1.2.1	Confirm non-capitalized activities business processes for advances and prepayments are sustainable	OASA (FM&C)	DFAS-IN	6/1/06	~~3/31/07~~ 3/31/08	0%	**January 2007 -** Need to work with DFAS and sites to confirm non-capitalized activity processes, address gaps and verify validation process between all locations. OASA(FM&C) revised the finish date to allow time for the DFAS process to be documented, discussed with FINCOM and presented for comment to the identified Non-Capitalized activites.

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Goal 1: Accounts Payable
Coming Due Tasks (1 January – 31 March 2007)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.2.1.1.1	**Identify Requirements to accurately Report Accounts Payable**	**DFAS-IN**		**10/25/01**	**9/30/09**	**46%**	
16	GF	1.2.1.1.1.2	Validate all business rules affecting accruals in the departmental reporting process (SFFAS #1, Par. 78)	DFAS-IN		10/23/03	~~3/31/07~~ 7/1/07	75%	**25 January 2007 -** The revised implementation date for DDRS Budgetary is scheduled to occur by May 15, 2007. Additionally, new business rules for accruing MOCAS payables are currently being finalized with implementation scheduled to occur by April 1, 2007. DFAS will require some time to work with the new business rules for Departmental prior to completing validations and is therefore submitting a revised finish date of July 1, 2007.

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the Nation

Goal 1: Accounts Payable
Coming Due Tasks (1 January – 31 March 2007)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.2.1.1.2	**OMB Circular, A-123 (Accounts Payable)**	**DFAS-IN**		**10/2/06**	**9/3/07**	**0%**	
17	GF	1.2.1.1.2.2	Assess risks and identify controls. Identify risks and make a preliminary assessment of the inherent risks and control risks. Identify the controls in place to mitigate each risk. Prepare Internal Control Review Report.	DFAS-IN		11/13/06	2/1/07	0% 50%	**January 2007 IPR** - On target. DFAS-IN will forward risk assessment deliverable to the OASA(FM&C) FMFIA POC on January 18, 2007.
18	GF	1.2.1.1.2.3	Prepare preliminary list of high risk Internal Controls	DFAS-IN	OASA (FM&C)	2/1/07	3/20/07	0%	**January 2007 IPR** - On target. DFAS-IN will forward list of high risk internal controls and test plan methodology to the OASA(FM&C) FMFIA POC on March 6, 2007. Due date to OSD(C) is March 20, 2007.

Goal 1: Accounts Payable
Coming Due Tasks (1 January – 31 March 2007)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	WCF	1.2.2.1.2	**OMB Circular, A-123 (Accounts Payable)**	**DFAS-IN**		**10/2/06**	**9/3/07**	**0%**	
19	WCF	1.2.2.1.2.2	Assess risks and identify controls. Identify risks and make a preliminary assessment of the inherent risks and control risks. Identify the controls in place to mitigate each risk. Prepare Internal Control Review Report.	DFAS-IN		11/13/06	2/1/07	50%	**January 2007 IPR** - On target. DFAS-IN will forward risk assessment deliverable to the OASA(FM&C) FMFIA POC on January 18, 2007.
20	WCF	1.2.2.1.2.3	Prepare preliminary list of high risk Internal Controls	DFAS-IN	OASA (FM&C)	2/1/07	3/20/07	0%	**January 2007 IPR** - On target. DFAS-IN will forward list of high risk internal controls and test plan methodology to the OASA(FM&C) FMFIA POC on March 6, 2007. Due date to OSD(C) is March 20, 2007.

Goal 1: Other Liabilities
Coming Due Tasks (1 January – 31 March 2007)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.2.6.1.2	**Implement sustainable business process to report Other Liabilities**	**DFAS-IN**		**10/31/03**	**9/30/10**	**11%**	
21	GF	1.2.6.1.2.2	Confirm non-capitalized activities business processes for other liabilities are sustainable	OASA (FM&C)	DFAS-IN	10/31/03	3/31/07 3/31/08	50%	**January 2007 IPR** - Need to work with DFAS and sites to confirm non-capitalized activity processes, address gaps and verify validation process between all locations. OASA(FM&C) revised the finish date to allow time for the DFAS process to be documented, discussed with FINCOM and presented for comment to the identified Non-Capitalized activites.

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the Nation

Goal 1: Environmental Liabilities
Coming Due Tasks (1 January – 31 March 2007)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	GF	1.2.8.1.4	**Report Environmental Liabilities and Disposal Liabilities in accordance with a sustainable business process**	**OACSIM**	OACSIM-AEC, OACSIM-BRACD, USACE, OASA	12/1/05	9/28/07	0%	
22	GF	1.2.8.1.4.1.3	Develop plan to incorporate environmental closure requirements into AEDB-CC and AEDB-R	OACSIM	OACSIM-AEC, AAA	12/1/05	~~3/31/07~~ 6/30/07	0%	**January 2007** - Plan to incorporate environmental liability closure requirements is currently in progress.

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Goal 7: Financial System - LMP
Tasks (1 January – 31 March 2007)

ID	Fund	WBS	Task	Lead	Support	Start Date	Finish Date	% Complete	January 2007 IPR
	Both	7.11	Logistics Modernization	PEO-EIS	AMC	10/1/98	9/28/07	94%	
23	Both	7.11.7	Conduct FFMIA compliance audit and provide report on the system compliance status	AAA	PEO-EIS, AMC	4/27/06	~~1/31/07~~ 4/30/07	89%	**January 2007 IPR** - Report will be issued after testing has been completed. New target date April 2007.
24	Both	7.11.10	Implement corrective action plan to bring all current and added system functionality into compliance with the DFAS Blue Book and JFMIP	PEO-EIS	AMC	1/1/04	~~2/28/07~~ 4/30/07	90%	**January 2007 IPR** - AAA has assessed 748 of 757 DFAS Blue Book Requirements. The remaining 9 requirements will be tested in the Jan-Feb 2007 timeframe. Per the AAA update for task 7.11.7, the final report will be issued in April 2007. At that time the neccesity for a corrective action plan can be assessed.
25	Both	7.11.12	Obtain AAA certification that the system complies with all identified requirements based on the current version of the DFAS Blue Book and JFMIP	PEO-EIS	AAA, AMC, OASA (FM&C)	10/2/06	~~2/28/07~~ 4/30/07	0%	**January 2007 IPR** - The AAA FFMIA Compliance Audit Report will provide the basis for AAA certification of LMP compliance with the DFAS Blue Book and JFMIP requirements.

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57

Upcoming Meetings

1st Quarter 2007 ACE Meeting

When: February 8, 2007
Time: 09:00-10:30
Where: Pentagon Conference Center (Conf. Room, #1)

2nd Quarter 2007 IPR

When: May 2, 2007
Time: 08:00 - 4:00
Where: IBM Global Business Services
                  Fair Lakes Facility, Room 6A06/07

2nd Quarter 2007 ACE Meeting

When: May 17, 2007 (tentative)
Time: 09:00-10:30
Where: Pentagon Conference Center